mation systems and communications systems — as a moving target, one that we are consciously moving, it then becomes significantly more difficult for an adversary to attack or use our vulnerabilities against us.

MAINTAINING THE TECHNOLOGICAL EDGE

Technology cannot be kept in a box. Nuclear threats or other unconventional threats, such as chemical or biological warfare, are the kinds of threats that the nation is going to have to respond to in the next 15 years. Unless we wake up to that, we're going to, as one of the conference sponsors commented, "... still be chasing the problem instead of leading it. We still have the technological edge, but we don't have our eye on the ball."

EXPLOITING TEST AND EVALUATION, MODELING AND SIMULATION

The state of DoD's Test and Evaluation and Modeling and Simulation should continue to be considered from every aspect. But the United States must never believe that success in these two areas equals the real test.

The most difficult thing to simulate is the cleverness of an adversary. To outguess an adversary who's well informed and willing to take risks — that's the most difficult thing of all. That's a performance responsibility that, ultimately, is solely in the hands of the government.

What's Going On In the Battlespace?

General Larry Welch summarized what it will take, he believes, for DoD to truly

make information work for the warfighter: "We want every commander and operational leader to know what their commander wants and expects them to do; we want them to have an accurate up-to-date picture of their commander's intent

"... The business of everyone understanding the commander's intent ... such that the commander's intent is based on a valid understanding of what's going on in the battlespace, and of having every commander at every level knowing what's going on around them — what's in front of them and what's behind them — that's the kind of *information superiority*, that we're talking about to enable and take advantage of what should be an inherent advantage."

FY 2001 Best Qualified LTC/GS14 Acquisition Command and Product Manager Selection Board

Announcement Opens: 1 September 1999 - 1 November 1999 Board Date: 16-23 November 1999

(Announcement Number PM-FY2001-01)

his announcement is directed to Civilian Army Acquisition Corps (AAC) Members, and (Army) Corps Eligible (CE) individuals. Eligible civilians interested in being selected for PM positions must respond under this announcement.

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quirements, instructions on how to apply, or special requirements, go to http://dacm.sarda.army.mil/news/PM-Boards/Main_Frameset.htm on the Internet.

The General Officer Steering Committee (GOSC) will meet prior to the board to make recommendations to the Army Acquisition Executive (AAE) on the list of positions to be considered under this announcement. A list of GOSC approved positions will be posted to this site when available.

This announcement will be used to solicit applications for those Product and Project Manager positions that are approved by the GOSC, and for unanticipated vacancies that occur in FY01.

This announcement Expires Jan. 1, 2000

Editor's Note: For general information, eligibility re-

